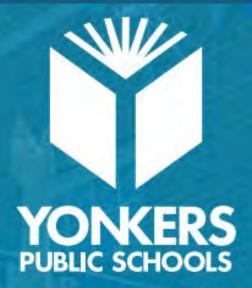
## Strategic Planning: Rightsizing Yonkers Public Schools

Improving District School Choice and Ensuring Access to High-Quality Education





#### **OUR VISION**

Creating a Foundation for Success: Innovation, Inspiration, Critical Thinking, and Excellence for All

#### **OUR MISSION**

Yonkers Public Schools is committed to creating a culturally responsive and sustaining environment that ensures all learners in our school community are equitably prepared with critical thinking skills, able to lead, inspire, and succeed in the world of today and tomorrow.



"Ensuring all learners in our school community are equitably prepared..."

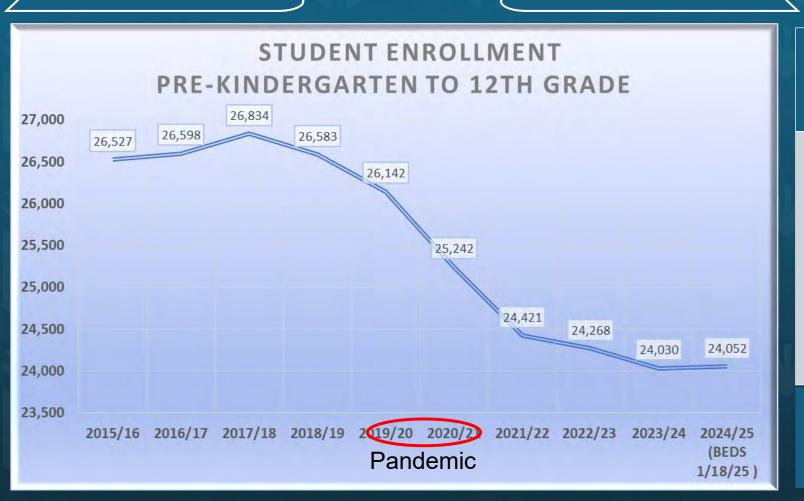


Rightsizing

Optimize district resources to improve educational quality, support student needs, and ensure long-term sustainability.



#### Yonkers Public Schools 10-Year Enrollment Analysis



#### Notes

#### Reduced enrollment since 2015

2,475 fewer students

### Rightsizing Strategy

Cut unnecessary costs. Consolidate as appropriate.

Evaluate districtwide resource allocation to enhance efficiency and effectiveness.

2025-2026
Time for Rightsizing!

#### SCHOOL CONFIGURATION & YEAR BUILT

#### **ELEMENTARY PREK-2,5,6**

| School                | Grade Span | Year<br>Built |
|-----------------------|------------|---------------|
| Siragusa              | PK-6       | 1902          |
| School 17             | PK-5       | 1903          |
| School 21             | PK-6       | 1914          |
| School 22             | PK-6       | 1914          |
| Paideia 24            | PK-6       | 1930          |
| Museum 25             | K-5        | 1930          |
| Mont. 27              | PK-6       | 1960          |
| Mont. 31              | PK-6       | 1953          |
| YECA                  | PK-2       | 1963          |
| <b>Total Schools:</b> | 9          |               |

#### **ELEMENTARY PREK - 8**

| School                | Grade Span | Year<br>Built |
|-----------------------|------------|---------------|
| School 5              | PK-8       | 1884          |
| <b>Boyce Thompson</b> | PK-8       | 1955          |
| DiChiaro              | PK-8       | 1894          |
| Las Hermanas          | PK-8       | 1920          |
| Paideia 15            | PK-8       | 1998          |
| School 16             | PK-8       | 1902          |
| Ella Fitzgerald       | PK-8       | 1904          |
| Hostos                | PK-8       | 1991          |
| School 23             | PK-8       | 1918          |
| Pulaski               | PK-8       | 1936          |
| Gibran                | PK-8       | 1951          |
| School 29             | PK-8       | 1951          |
| School 30             | PK-8       | 1952          |
| School 32             | PK-8       | 1958          |
| MLK                   | PK-8       | 1968          |
| Cross Hill Academy    | 3-8        | 1963          |
| Sotomayor             | PK-7       | 2024          |
| Cesar Chavez          | PK-8       | 2000          |
| Fermi                 | PK-8       | 1927          |
| Pearls                | PK-8       | 1923          |
| Dodson                | PK-8       | 1959          |
| Total Schools:        | 21         |               |

#### **SECONDARY**

| School            | Grade Span | Year<br>Built |  |  |
|-------------------|------------|---------------|--|--|
| YMA               | PK-12      | 1925          |  |  |
| Barack Obama      | 7-12       | 1930          |  |  |
| YMHS              | 7-12       | 1975          |  |  |
| Riverside         | 9-12       | 1992          |  |  |
| Lincoln           | 9-12       | 1951          |  |  |
| Gorton            | 9-12       | 1923          |  |  |
| Robert Halmi, Sr. | 6 & 9      | 1994          |  |  |
| Roosevelt         | 9-12       | 1926          |  |  |
| Saunders          | 9-12       | 1969          |  |  |
| Total Schools:    | 9          |               |  |  |

Oldest school built in 1884.

33% of schools are over 100 years old.

Average age of all schools is 78.

Age of schools influences maintenance costs, enrollment, and educational quality.

#### Levers for Rightsizing: Key Data for Decision-Making

Capital Improvements

**Balloting Trends** 

School Performance

Enrollment & Staffing

Enrollment by Zip
Code &
Transportation

**Special Ballot** 

School Choice & Feeder Patterns



MUSEUM SCHOOL 25

# Capital Improvements

Reviewing Necessary Facility Upgrades to Determine Priority Closures

### Closure Priority based on Building Condition Survey (BCS) and Capital Improvement Planning Costs

| CLOSURE<br>PRIORITY | SCHOOL NAME         | ADDRESS                        | CAPACITY<br>ACTUAL | CAPACITY<br>FUNCTIONAL | AGE<br>YEARS |           | CAPITAL<br>EXPENSES<br>SINCE 2020 | REMAINING<br>CAPITAL<br>IMPROVEMENTS<br>SINCE 2020 | REMARKS   |
|---------------------|---------------------|--------------------------------|--------------------|------------------------|--------------|-----------|-----------------------------------|--|---|
| Priority 5          | Museum School<br>25 | 579 Warburton<br>Ave.<br>10701 | 222                | 325                    | 94           | 5,600,000 | 160,000                           | 5,440,000  | Lowest<br>occupancy of all<br>schools at 68% .<br>District average is<br>123% |

Museum School 25 requires \$5.4 million in capital improvements and has the lowest occupancy of ALL schools.

The Richard Gazzola Teacher Center will be re-located.

Montefiore Clinic within Museum School 25 offers both medical and mental health services to students.

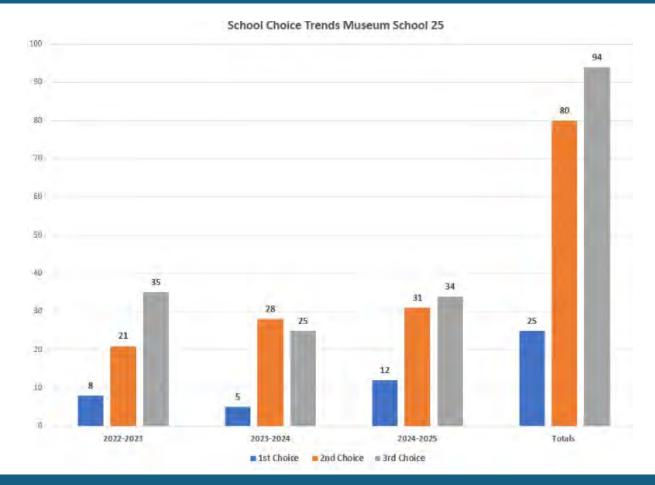




Analyzing School Choice Ballots for Potential Closures

#### **Balloting Trends in Priority Schools**

First, second, and third choice over last 3 years



**12** Yonkers families chose Museum School 25 as their FIRST choice for the 2024-2025 school year.

### Student Performance

Persistent Underperformance and NYSED Oversight



#### **COMPREHENSIVE SUPPORT AND IMPROVEMENT (CSI):**

Determined by being one of the 5% of the lowest performing schools in the state that receives Title I federal funding.

The school has been in accountability since 2010; **15 years of not meeting adequate yearly progress.** 

#### **Museum School 25**

**85%** of students are below proficiency in **ELA** 

97% below proficiency in Math

#### Close Museum School 25

Support families with school choice and reallocate resources to improve quality across the district.

# Rightsizing: Enrollment & Staffing

School Closure Implications for Students and Staff

#### **Enrollment and Staffing**

Museum School 25 is a K-5 school; 1 section for each grade level with 30 students or less

|   |                             | 2024-        | 2025       |
|---|-----------------------------|--------------|------------|
|   |                             | Current # of | Current    |
|   |                             | Teachers     | Enrollment |
|   | Grade                       | Assigned     | 12/27/24   |
|   | Grade PK                    | 0            | 0          |
| 1 | Grade KK                    | 1            | 26         |
|   | Grade 1                     | 1            | 27         |
|   | Grade 2                     | 1            | 21         |
|   | Grade 3                     | 1            | 22         |
| L | Grade 4                     | 1            | 30         |
| _ | Grade 5                     | 1            | 27         |
|   | Grade 6                     | 0            | 0          |
|   | Grade 7                     | 0            | 0          |
|   | Grade 8                     | 0            | 0          |
|   | Special Ed (SC-01) Gr.K-1   | 1            | 8          |
|   | Special Ed (SC-02) Gr.1-2   | 1            | 15         |
|   | Special Ed (SC-03) Gr.3     | 1            | 15         |
|   | Special Ed (SC-04) Gr.4-5   | 1            | 16         |
|   | Special Ed (SC-05) Gr.6     | 1            | 15         |
|   |                             | 11           | 222        |
| 1 | Itinerant teachers covering | preps        | )          |
|   | Art                         | 0.50         |            |
|   | Vocal M.                    | 0.50         |            |
|   | PE                          | 1.00         |            |
|   | Total:                      | 2.00         |            |

1 Principal to be displaced.

6 Common Branch (K-6) teachers to be displaced. *Positions may be available in posting system.* 

153 students in grades 1-6 to ballot into new schools. Strategic options will be reviewed in next slides.

69 Special education students and staff will be relocated, by program to other schools.

.5 Art, .5 Music and 1 Physical Education teacher to be displaced. *Positions may be available in posting system.* 

# Enrollment by Zip Code 8 Transportation

Informing School Choice Options for Closure

#### **Student Enrollment by Zip Code**

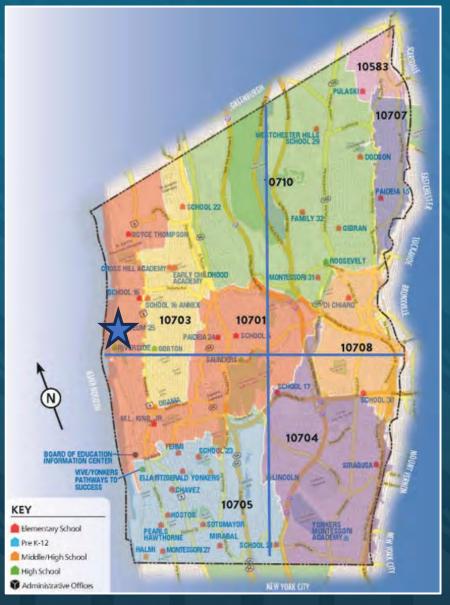
- Majority of students from 10701 and 10705.
- Many choice schools in the Southwest quadrant.

| 525   | 10701 | 222 | %   | Transportation      |
|-------|-------|-----|-----|---------------------|
| 10550 |       | 2   | 1%  |                     |
| 10553 |       | 2   | 1%  |                     |
| 10701 |       | 130 | 59% |                     |
| 10702 |       | 1   | 0%  | 3 Buses<br>9 Vans   |
| 10703 |       | 19  | 9%  | 1 Displaced Caravan |
| 10704 |       | 6   | 3%  |                     |
| 10705 |       | 55  | 25% |                     |
| 10710 |       | 7   | 3%  |                     |

130 students (59%) are from the zip code 10701.

55 students (25%) are from 10705.

3 Big Buses for general education students.



#### **Transportation Costs**

Museum School 25 has 3 General Education Buses Special Education vans will continue to transport students with an IEP to assigned schools

| Route<br>Number    | Contractor        | SchoolName       | School<br>Code | Student<br>Count | Aide | Type of Run                | Total | Daily Cost | Day   | Total | al         |
|--------------------|-------------------|------------------|----------------|------------------|------|----------------------------|-------|------------|-------|-------|------------|
| 6038               | First Student     | Museum School 25 | 525            | 22               |      | In District Gen Ed         | \$    | 311.68     | 182   |       | 56,725.76  |
| 6040               | First Student     | Museum School 25 | 525            | 17               |      | In District Gen Ed         | 5     | 311.68     | 182   |       | 56,725.76  |
| 6325               | First Student     | Museum School 25 | 525            | 1.               |      | in District Mckinney vento | 5     | 226.57     | 182   | +     | 41,234.83  |
| 6408               | First Student     | Museum School 25 | 525            | 9                |      | In District Special Ed     | \$    | 232.98     | 182   |       | 42,402.36  |
| 6419               | First Student     | Museum School 25 | 525            | 6                |      | In District Special Ed     | \$    | 232.98     | 182   |       | 42,402.36  |
| 6455               | First Student     | Museum School 25 | 525            | 8                |      | In District Special Ed     | \$    | 324.80     | 182   |       | 59,113.60  |
| 6497               | First Student     | Museum School 25 | 525            | 8                |      | In District Special Ed     | \$    | 324.80     | 182   |       | 59,113.60  |
| 7024               | Royal Coach Lines | Museum School 25 | 525            | 34               |      | In District Gen Ed         | \$    | 314.42     | 182   |       | 57,223.53  |
| 7432               | Royal Coach Lines | Museum School 25 | 525            | 9                |      | In District Special Ed     | \$    | 256.92     | 182   |       | 46,758.53  |
| 7436               | Royal Coach Lines | Museum School 25 | 525            | 7                |      | In District Special Ed     | \$    | 256,92     | 182   |       | 46,758.53  |
| 7438               | Royal Coach Lines | Museum School 25 | 525            | В                |      | In District Special Ed     | 5     | 256,92     | 182   |       | 46,758.53  |
| 7445               | Royal Coach Lines | Museum School 25 | 525            | 5                |      | In District Special Ed     | \$    | 256.92     | 182   |       | 46,758.53  |
| 7459               | Royal Coach Lines | Museum School 25 | 525            | 9                |      | In District Special Ed     | 5     | 256.92     | 182   |       | 46,758.53  |
|                    |                   |                  |                |                  |      |                            |       |            |       | \$    | 648,734.45 |
| Bus Monitor        | First Student     |                  |                | 1                |      |                            | S     | 91.82      | 182   |       | 16,711.24  |
| <b>Bus Monitor</b> | YPS               |                  |                | 8                |      |                            | 5     | 52.12      | 182   |       | 56,915.04  |
|                    |                   |                  |                |                  |      |                            |       |            |       | \$    | 73,626.28  |
|                    |                   |                  |                |                  |      |                            |       |            | Total |       | 722,360.73 |

3 Buses = \$170,675.05 which is equivalent to 1 additional teacher.

# Rightsizing: Special Ballot

Balancing Enrollment
Across the District

#### **Available Seats in Nearby Schools**

Sibling preference will be considered for all schools in Yonkers.

| 2.77  | seum 25<br>10701) | Open Seats in Nearby Schools |                  |                 |               |                 |                |              |                 |
|-------|-------------------|------------------------------|------------------|-----------------|---------------|-----------------|----------------|--------------|-----------------|
| Grade | Enrollment        | 24<br>(10701)                | Boyce<br>(10701) | MLKA<br>(10701) | 16<br>(10701) | YECA<br>(10703) | CHA<br>(10703) | 5<br>(10701) | Ella<br>(10705) |
| K     | 26                | 8                            | 2                | 36              |               | 5               | T-40           |              | 23              |
| 1     | 27                | 7                            | 5                | 20              | 222           | 29              | - 225gal       | 7            | 11              |
| 2     | 21                | 39                           | 8                | 13              | 8             | 34              | 4 11           | 1            | 21              |
| 3     | 22                | 30                           | 33               | 17              | 5             | ()              | 14             | 6            | 9               |
| 4     | 30                | 23                           | 12               | 7               | 6             | 1               | 14             |              | 16              |
| 5     | 27                | 22                           | 15               | 9 (ICT)         | 5             | 1.22            | 13             | 12           | 22              |

#### Museum School 25

**Special Ballot for the 2025-2026 School Year** 

| PreK-2          | 3-5                |
|-----------------|--------------------|
| YECA            | Cross Hill Academy |
| Paideia 24      | Paideia 24         |
| Boyce Thompson  | Boyce Thompson     |
| MLKA            | MLKA               |
| Ella Fitzgerald | Ella Fitzgerald    |

School Choice Expo
February 26, 2025
School Tours
March 31st thru April 4th



# Rightsizing: School Choice & Feeder Patterns

School Configurations that Optimize Resources and Stability

#### What is School Choice?

#### YONKERS Magic

- Allows families to make informed decisions when choosing schools.
- Choice based on grade of the transition students and balloting process.
- Balloting includes an online application to feeder schools.

#### Museum 25 and School 17 must ballot at the end of 5th grade.

#### SCHOOL ASSIGNMENTS FOR TRANSITION STUDENTS

WHO MUST COMPLETE AN ONLINE SCHOOL CHOICE APPLICATION FOR THE 2025-2026 SCHOOL YEAR?

Currently enrolled students in transition grades:

#### **New Students for September 2025**

If your child is not registered, contact Student Enrollment by phone, (914) 376-8050 or via email at studentenrollment@yonkerspublicschools.org.

#### Fifth grade students

Museum School 25 and School 17

#### Sixth grade students at Prekindergarten to grade 6 schools,

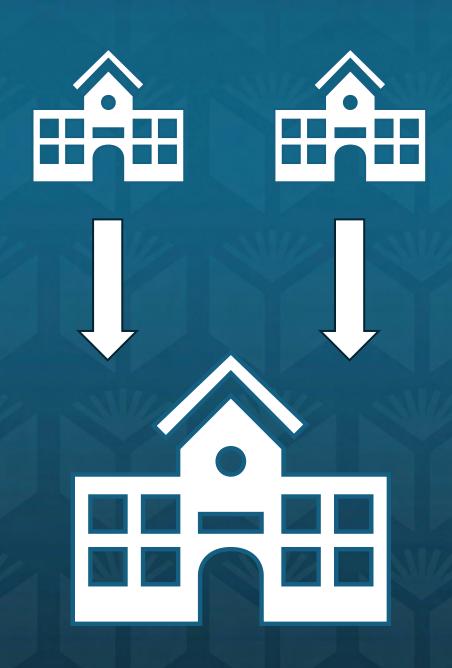
except for those at Montessori School 27 and Montessori School 31 who are automatically assigned to Yonkers Montessori Academy.

#### All eighth grade students

except for those at Barack Obama School for Social Justice and Yonkers Montessori Academy.

#### What is a Feeder Pattern?

- Families ballot when school grade band ends; known as transition year or terminal year.
- School choice options based on grade bands (school configurations) and programs, which create feeder patterns.
- There are currently 4 Elementary feeder patterns for students in grades PreK-2, PK-5, and PK-6.
- Two additional feeder patterns for Secondary schools;
   PreK-8 and 7/8 schools balloting to High School (9-12).



#### Current Feeder Patterns

PreK/2/5/6



PreK-2 YECA





3 - 8 Cross Hill Academy



PreK-5 School 17 and Museum 25





6 - 12 Robert Halmi, Sr.



PreK-6
Siragusa,
School 24, 21

and 22





7-8 or 7-12 Yonkers Middle Barack Obama



PreK-6 Montessori



PK - 12 Yonkers Montessori Academy



### **Close PreK - 5 Feeder Pattern**

To close the feeder pattern:

- Museum 25 is removed.
- School 17 has capacity to becomes a PreK 6.
- Halmi becomes 7-12.



#### PreK-5

School 17 and Museum 25





6 - 12 Robert Halmi, Sr.

#### Rightsizing:

Decrease student transitions to ensure continuity and stability.

#### Proposed Feeder Patterns

**PreK/2/6** 

Rightsizing elementary school feeder patterns from 4 to 3.



PreK-2

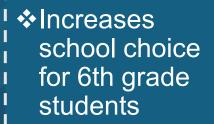


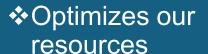


3 - 8 Cross Hill Academy









Provides stability



PreK-6

Siragusa, School **17**, 24, 21 and 22





7-8 or 7-12 Yonkers Middle Barack Obama Robert Halmi, Sr.



PreK-6 Montessori



PK - 12 Yonkers Montessori Academy



Review of our Proposal and Timeline

## We recommend that the BOE closes Museum School 25 to optimize resources and ensure all students receive the highest quality education.

- Capital improvements at minimum \$5.4 million.
- Teacher Center and Montefiore Clinic can be relocated.
- Not a preferred school of choice lowest occupancy.
- Persistent underperformance; require comprehensive support and improvement.
- Low enrollment; one section for each grade level (~30 students/grade).
- Staff can potentially be absorbed into other schools through posting system.
- Zip code where school is located is inclusive of 5 choice schools, with open seats.
- School configuration (K-5) causes frequent student transitions; not the right size.

#### **Stakeholder Engagement**

Board of Education YCA, YFT, & CSEA YCPTA & YSEPTA School Staff Families & Students New York State Education Dept. Affected Schools Registration Office of Student Support Services Human Resources Richard Gazzola Teacher Center Montefiore Clinicians **Transportation** City of Yonkers

#### **TENTATIVE**

| Proposed<br>Date        | Audience  | Modality/Method   | Message  |  |  |
|-------------------------|---|---|--|--|--|
| February 10,<br>2025    | Board of Ed, Heads of<br>CBA & PTSA                           | In Person   | Rationale<br>Timetine  |  |  |
| February 11,<br>2025    | Principals Affected<br>Monteflore Clinic                      | in Person or Zoom   | Rationale<br>Timeline  |  |  |
| February 11,<br>2025    | ABF/Workshop<br>Presentation                                  | Public  | Rationale<br>Timetine  |  |  |
| February 12,<br>2025    | Staff with Union<br>Representatives                           | In Person<br>YFT - 8:05 AM - 9:05 AM<br>CSEA - 9:30 AM - 10:30 AM               | Recommendation to BOE<br>Timeline<br>Next Steps                                      |  |  |
| February 13,<br>2025    | Parents/Families  | In person @ School AM session<br>ZOOM Town Hall 6:00 - 6:30                     | Rationale<br>Timeline<br>Spring Expo 2/26 & Board<br>Meeting                         |  |  |
| February 26,<br>2025    | Stated Board of<br>Education Meeting                          | Public  | Final Board Decision   |  |  |
| February 25,<br>2025    | Families  | Spring Expo   | Potential School Choice<br>Optins  |  |  |
| March 1, 2025           | NYSEO   | NYSED Application Business<br>Portal & Email to<br>SchoolRegistration@nysed.gov | Glosing and modifying grade configuration  |  |  |
| March 20,<br>2025       | Affected Principals   | in person or ZOOM   | Additional classes, staff<br>and room utilization<br>New of positions for<br>Shuffle |  |  |
| March 31- April<br>4    | Families  | School Tours Special Ballot Consideration to siblings @ other schools           | School Choice  |  |  |
| March 31 – April<br>4   | YSEPTA Special Education Teachers, Support Staff and Families | In person & ZGOM and in writing   | Relocation of Programs   |  |  |
| By May 15 <sup>th</sup> | YFT<br>Human Resources<br>Teacher Center<br>(RGTC)            | Inwriting   | Excess letters to Museum<br>25 Teachers for<br>Postings<br>Relocation of RGTC        |  |  |
| May                     | Museum 25 Families<br>& Students                              | Email and Letter Home   | School Placement<br>Notification   |  |  |

"Creating a Foundation for Success"

#### **RIGHTSIZING**

"Ensuring all learners in our school community are equitably prepared..." ✓ Provides CHOICE

✓ Optimizes RESOURCES

✓ Improves educational QUALITY

✓ Long-term SUSTAINABILITY

